



**Ryedale District Council**  
**Sport and Active Lives Strategy**  
**2013 -2023**



P Long  
Head of Environment, Streetscene, Facilities, ICT

## Forward

I am pleased to introduce and endorse this strategy 'More People, More Active, More Often'. This document is the result of many months of research, local consultation and deliberation involving organisations, members and community groups right across Ryedale. My thanks to all involved.

The challenge at the heart of the strategy's aspiration is the pressure facing the District Council through reduced Local Authority funding. As such where direct service provision remains it will need to demonstrate optimised value for money with facilities and products that reflect customers service and quality expectations. The actions put forward in this plan represent a considered response to these issues.

Increasing the number of people who are active will have a significant impact on the health and well-being of the residents of our district. With the changes envisaged regarding our National Health Service this will become ever more pertinent regarding Local Authority responsibility. It is now beyond doubt that more activity will help both our physical health and our mental health, including reducing heart disease, diabetes, falls in the elderly, dementia, strokes and much else. There are also effects on social isolation which are especially important for older people. Increased activity has a part to play in reducing rising levels of obesity linked to unhealthy diet and an unhealthy and sedentary lifestyle. However the obesity pandemic has been a generation in the making; change will not happen overnight and will be a long term process.

As such the importance of emphasising 'active lives' rather than 'sports' or 'physical activity' is important in several ways. We must avoid turning away people who in the past have not been active because they thought it was all about team games or because they had too much pressure on their time. Through an increasingly promotional and enabling role we must help people to do whatever activity they are able to do and to incorporate this into their everyday life. The benefits of 'active lives' is not just all about health, secondary benefits of such activities as cycling and walking can save on transport costs, reduce congestion and pollution.

Active recreation is especially important for children and young people. This should include team sports and other competitive activity, and helping talented young people achieve the very best they can, it is important for them and for Ryedale, but it also means helping young people to develop active lifestyles which will be sustainable for the rest of their life and through example be passed on through future generations.

We need a plan to make sure we are all pulling in the same direction, working towards the same goals to give the current and future generation of people in Ryedale the best possible opportunity to reap the benefits of being active.

Cllr L Cowling  
Leader - Ryedale District Council

## Introduction

In producing this strategy Ryedale District Council (RDC) have not only worked with a host of partner organisations and many local residents, but also internally have drawn upon officers from across the Council whose work could potentially impact on the provision of sport and active living opportunities in Ryedale.

This strategy sets the agenda to improve the quality of sport and active recreation opportunities for people in the area. Ryedale District Council will focus their efforts on facilitating and enabling people to have a more active life, the aim being to improve opportunities and increase participation.

At the heart of the strategies aspiration is the pressure facing the District Council through reduced Local Authority funding. Where direct service provision remains it will need to demonstrate optimised value for money with facilities and products that reflect customers service and quality expectations. As such this is not an assets-focused strategy, but a strategy for developing and encouraging greater collaboration, partnership and more effective use of Ryedale's limited resources.

Within Ryedale, sport and active recreation is not focussed solely on participation within formal sports facilities. Ryedale is an area of outstanding natural beauty its natural assets provide a wealth of informal opportunities for local people and visitors to the area to take part in a variety of pursuits including rambling, walking, running, MBT duathlon, orienteering, climbing, canoeing, cycling etc. In particular Ryedale is recognised as a world class venue for mountain and road biking, hosting the British Mountain Bike Championship 2009 and UCI Mountain Bike World Cup at Dalby Forest and Pro Sprint eliminator (around the streets of Pickering) in 2010 and 2011, the Tour of Britain stage 2009, Ryedale Grand Prix & Ryedale Rumble 2009 and 2010 and the 2012 National Road Race Championships.

This Sport and Active Lives Strategy (hereafter the 'Strategy') has been developed to provide a clear vision and framework for the development of sports activities, facilities and services within Ryedale to 2023. The intention is for it to be realistic and deliverable regarding the practicalities of reduced Local Government funding and founded on a clear identification and understanding of the needs of the community, and the role and responsibilities of RDC and stakeholders, the ultimate aim being to improve satisfaction regarding sporting infrastructure and get *'More People, More Active, More Often'*.

## Vision and Themes

**Our Vision is for everyone in Ryedale to enjoy an active, adventurous, and healthy lifestyle as an integral part of everyday life, encouraging More People, to become More Active, More Often.**

### Aims:

By 2023 we want to see more people in Ryedale enjoying the benefits associated with a more active lifestyle. This means:

- More people aspiring to take part in sport and active recreation
- More people actually taking part in sport and active recreation
- More people becoming involved as volunteers in sport and active recreation
- Increased participation amongst people already taking part in sport and active recreation
- Increased satisfaction with facilities and opportunities for sport and active recreation in the Ryedale area
- Increased usage across all Ryedale owned leisure facilities

### Objectives:

We particularly want to see:

- An increase year on year of participation in sport and active recreation in Ryedale (based on a baseline of the 2009/11 Active People Survey results)
- Increased capacity within the local community to enable the above through support of existing and creation of; new sports clubs, coaches and officials and improved facilities
- Engagement of young people, adult males and hard to reach groups such as people with a disability, and older people to encourage and facilitate opportunities for them to remain healthy by being active.
- To promote, maintain and develop quality indoor and outdoor leisure facilities and support the utilisation of village halls etc as small community sports facilities in the villages and small towns.
- To support the development of better levels of public transport, safer roads and walking and cycling infrastructure, encouraging sustainable travel and improved transport to facilities in the principal settlements

### Overarching Themes

During the consultation processes three complementary themes emerged that will help us to achieve this overall vision of increasing participation and the wider benefits this brings as set against the current challenges of the reduced public sector funding. These are:

- Activating Change
- Active More Often
- Active Places and Spaces

*Key actions are summarised below. Further and more comprehensive detail is listed in the Action Plan on page 8.*

## Activating Change

**To raise the profile of sport and active recreation throughout Ryedale and increase the capacity and awareness of opportunities to participate by working in partnership with the public, private and voluntary sectors.**

A clear and consistent message of the overall importance of sport and an active lifestyle is the intention of this strategy and its actions. Making sport and active recreation part of every day life is at the core of developing healthy lifestyles, however other elements such as healthy eating, sensible alcohol consumption and reduction in smoking make a big contribution. Regarding this aspect the intent is to support partners in the health sector to help raise awareness and promote the benefits of a holistic approach to health and wellbeing in the widest sense.

Ryedale is fortunate in already having a wide range of good quality private and voluntary sector sport and active recreation providers. The strategy seeks to support these identifying and promoting local clubs, supporting coach/volunteer education and helping them target external funding streams in order to enhance quality and long term sustainability.

Better communication regarding the range of activities provided should have positive impacts on people's engagement, awareness and participation. In this the role of North Yorkshire Sport is seen as fundamental to ensure better communication capture and co-ordination.

### **Key Actions:**

- Through North Yorkshire Sport (NYS) maintain an up to date club and activity data base for Ryedale based activities on a dedicated section of NYS website for residents and visitors information.
- Promotion of North Yorkshire Sport (NYS) website to encourage awareness of Ryedale clubs and activities.
- With support from NYS review and reconfigure the role of Active Ryedale to facilitate co-ordination and monitoring regarding the encouragement and development of volunteers and coaches local to Ryedale.
- Through NYS offer guidance to clubs regarding funding programmes available to them.
- Promote benefits of sport and physical activity through support of and co-ordination with NYS and PCT Health and Wellbeing campaigns.
- Maintain the existing revenue funding for Active Ryedale and NYS to facilitate the above.

## Active More Often

**Engaging and motivating people to be more active and develop healthy lifestyles from birth through to later life to enhance their quality of life, health and to support independent living.**

Taking account of Ryedale's below average participation rates in sport and active recreation; in addition to promotion of existing opportunities, development of new ones should be encouraged and promoted. These need to be varied in offer regarding a wider or more targeted appeal for differing age groups and gender. Activities need to be convenient, being capable of fitting into busy life schedules in order to encourage people to accommodate becoming more active generally as a lifestyle choice.

Following re-procurement of leisure delivery regarding Ryedale Council owned leisure facilities, the strategy will assist in encouraging new facility programmes and initiatives. Within this process the importance is recognised of setting challenging but realistic targets, monitoring progress and reviewing outcomes.

Through working with partners – the strategy encourages and supports NYS initiatives and the development of rural activity centres utilising village halls, play grounds, voluntary sector facilities etc to make activities local as possible and accessible to a wider population catchments. Funding is to be considered, as applicable, through Community Investment Fund (CIF), Community Infrastructure Levy (CIL) and section106 monies.

Finally the strategy will promote, support and encourage the development of open space type activities for those not wishing to participate in more formalised activity.

### **Key Actions:**

- Support and promote NYS Sportivate programmes targeted at 20-25 range.
- Procure and provide financial assistance for new leisure arrangement changing from grant to contract in September 2014.
- Continue to provide and maintain financial assistance to ensure provision of a leisure service run through RDC facilities once new contract awarded.
- Following a procurement process consider initiatives to increase participation through council owned facilities and introduction of performance monitoring measures.
- Consider and cost – as part of procurement process of new leisure contract – introducing an 'Action Van' to rural areas, providing and co-ordinating targeted activities and exercise advice etc for the more elderly, utilising village halls, residential homes, open space etc.
- Encourage healthy workplace initiatives within RDC.
- Support and encourage the use of outdoor space and the development of outdoor/adventure play for adults and children including green gyms, trim trails etc.
- Support the development of walk/cycle to school travel plans.

## Active Places & Spaces

**Support and develop good quality indoor and outdoor leisure facilities and encourage the development of safer roads and sustainable travel infrastructure.**

Quality of sports facilities is closely linked to participation and therefore it is vital in order to meet today's higher customer expectations that steps are taken to ensure we have the best available facilities in the District.

Existing Leisure facility infrastructure throughout Ryedale is generally good with the potential exception of swimming pool provision which at best could be described as about adequate. Ryedale DC currently runs two pools, Ryedale Pool and Derwent Pool and supports Helmsley Pool through provision of a small grant. For both Ryedale pools to be retained and maintained to a good quality further financial investment is required. This presents the District with a challenge regarding reduced Local Authority Funding.

Maintenance and refurbishment of both Ryedale Pools over the next ten years is considered to be the most efficient and cost effective strategy, however over this period an options appraisal will need to consider the cost implications of continuing funding Derwent Pool – the older pool of the two - beyond a further 10-12 years. Options will need to consider further funding or future investment into a new facility.

Finally the strategy supports improvement to road infrastructure, local transport arrangements and the development of and improvement to foot and cycle paths for transport, sport and recreational purposes.

### Key Actions:

- Support maintenance funding for Ryedale Pool leisure facility to maintain quality of existing provision over the next 20 years.
- Support maintenance funding for Derwent Pool leisure facility to enhance quality of existing provision over the next 10-12 years.
- Support continuation of grant funding for Malton School and Helmsley Pool.
- Consider options regarding closure of Derwent Pool from 2023 onwards and new build.
- Consider investment into better signage for open spaces.
- Consider lease arrangements at Northern Ryedale Leisure Centre as part of procurement process.
- Support applications for improvement to village halls/voluntary clubs infrastructure, play areas through Section 106/CIL/CIF applications, as applicable, to enhance rural leisure service provision.
- Support improvements to road infrastructure and extension of cycle networks to encourage sustainable travel options.

## **ACTION PLAN**

### **Activating Change**

ACTION	HOW DELIVERED	LEAD	PARTNERS	POTENTIAL FUNDING	PRIORITY
Update and maintain a detailed club and activity database for Ryedale based activities ensuring key information including contacts is up to date	Undertaken by North Yorkshire Sport (NYS) by re-negotiation of existing agreement. NYS to mailshot clubs regarding any new initiatives etc.	RDC	North Yorkshire Sport	Utilises existing NYS £5K budget	2013
Update sports web site	Sign post from RDC site onto leisure service provider site and create new dedicated section of North Yorkshire Sport website create Ryedale club activity data base by re-negotiation of existing agreement	RDC ICT	North Yorkshire Sport	Utilises existing NYS £5K budget	2013
Link More People, More Active, More Often from RDC website to NYS site and from NYS site to other partners.	ICT to ensure links	RDC - ICT	North Yorkshire Sport	No implications	2013
Promote new NYS/Ryedale website and sporting opportunities and activities to public and walking and cycling routes eg AONB	Improved awareness of new website through internal and external promotion from RDC ie letters, e mail, notice boards, parish council mail shot etc  Mail shot from NYS to all clubs on updated database and promote via annual club evening. Encourage promotion on site of local events, competitions, challenges, walking routes, cycling routes etc	RDC/NYS	North Yorkshire Sport	No RDC budgetary implications  Existing NYS £5K budget in place already	2013
Review and reconfigure Active Ryedale into role of Strategic Executive – ensuring partners (NYS and Active Ryedale) work together to create range of initiatives and run a consistent and comprehensive programme of generic and specific education courses in the District	Support from NYS to co-ordinate and act as chair  Proposed key aims of the Active Ryedale network: -To promote sport and active recreation in Ryedale -To ensure that quality sport development occurs through the development of volunteers and coaches. -To include advice and direction and support/ fund attainment of voluntary coaching qualifications	NYS Active Ryedale	North Yorkshire Sport Active Ryedale	No RDC budgetary implications  Existing £3K Active Ryedale budget	2013



	<p>including coach education courses such as Emergency First Aid and Safeguarding &amp; Protecting Children</p> <p>-To act as a representative body for Ryedale on regional sporting issues.</p> <p>-To share information and provide advice to sports organisations in Ryedale</p> <p>-Arrangement for board to be agreed but suggestions this should include :</p> <p>RDC champion for sport</p> <p>Director NYS</p> <p>Rep from schools – Malton, Pickering, Norton, Nawton /Beadlam</p> <p>Reps from major sport clubs</p> <p>Rep from schools sports partnership.</p> <p>Rep from PCT</p>				
Provision of annual club evening to include discussion ie the range of funded programmes available to them from North Yorkshire Sport, local and national context issues etc including Safeguarding and workforce development.	Support from NYS to host evening and provide leisure expertise through re-negotiation with North Yorkshire Sport utilising existing £5K budget	NYS	NYS Active Ryedale	No RDC budgetary implications  Utilises existing NYS £5K budget	2013
Promotion of health benefits of sport and physical activity	Support campaigns by NYS and PCT Utilise RDC notice boards Publicise in all RDC leisure facilities	NYS	CLL PCT	Utilising existing £5K budget	2013
Providing support and guidance for local voluntary clubs regarding funded programmes available to them and help and advice with bid submissions	To be facilitated by NYS through re-negotiation of existing agreement. Encouragement will be given to attain 'Clubmark' accreditation as appropriate	NYS	NYS Active Ryedale	Utilises existing NYS £5K budget	2013
Provide Taster days sessions to introduce residents to new sports	Could be facilitated by NYS and/or considered regarding procurement of Leisure Contract	NYS	NYS	No existing budget Need to consider use of New homes bonus	2013
Support NYS programme of Sport makers to increase the number of people taking part in sport and	Facilitated by NYS The Sport Makers programme uses the inspirational pull of London 2012 to recruit, train and deploy <b>NEW</b> volunteers to make sport happen	NYS	NYS	NA	2013

Ryedale Sport and Active Lives Strategy 2013-2023

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sport volunteering	across the county				
Support and promote NYS on line coaching system	NYS has an online coaching system that can support coaches by signposting them to courses, job/volunteer opportunities and information regarding bursary and funding. This will help identify the need for courses based around local demand.	NYS	NYS	NA	2013
A detailed audit of the major clubs in the Ryedale	NYS could provide audit to cover capacity, standards, workforce etc	NYS	NYS	No existing budget Need to consider use of New homes bonus	2013
Delivery of Tutored workshops to local clubs	NYS could facilitate tutored workshops with relevant experts as required	NYS	NYS	No existing budget Need to consider use of New homes bonus	2013
Work with PCT to help support health initiatives and promote health benefits of physical activity	Support/lobby for introduction of compulsory traffic light system for food labelling – red bad – green good. Promotion on NYS website with links from RDC Display leaflets in all leisure outlets and RDC facilities and promote current recommendations ie ->>under fives –three hours a day ->>5-18 year old – 60 minutes and up to several hrs a day of moderate to vigorous intense exercise. Three days a week should include vigorous intensity exercise that strengthen muscle and bone ->>adults and older people 19+ 150 mins each week of moderate to vigorous exercise. Muscle strengthening twice a week eg heavy gardening, swimming, group sports such as volleyball, basketball etc. intensity and type of physical activity will change to reflect age. Extend the availability of walks and cycle routes through promotion at GP surgeries. Make the most of future opportunities to influence GP commissioning groups to offer exercise on prescription and patient referral schemes to sports centres.	PCT	NYS PCT CLL	N/A	Ongoing

## Active More Often

ACTION	HOW DELIVERED	LEAD	PARTNERS	BUDGET	PRIORITY
Support and promote NYS sportivate programme.	Sportivate delivered by NYS is a programme aimed at increasing participation amongst people aged 14-25. -Promotion by NYS and through RDC leisure facilities and notice boards -In particular targeted at 20-25 age range	NYS	NYS Schools	NA	Ongoing
Action Van/trainer to rural areas for elderly	Consider as part of new leisure contract. Would require costing separately from tender and trial to evaluate success. Target older people in rural areas, village hall activities, homes etc	RDC	New Leisure provider	New homes bonus/contract subsidy	2015
Work with and continue to support and fund council activities through councils existing leisure provider	Family friendly environment Varied activities Competitive pricing structure -consider subsidisation/concessions for talented sports people/ elite status	CLL	CLL	Grant provide to CLL	Ongoing
Support sporting based charitable events on the basis that it encourages people who might normally not take part in sport to do so	National and local charity organisations	RDC		N/A	Ongoing
Support for competitive events for cycling, running etc on an elite , amateur, participation basis	National and Local Organisations	External bodies		N/A	On going
Change existing leisure arrangement from grant to contract and procure new leisure contract for Sept 2014 - inc consideration lease arrangement at Northern Ryedale Leisure Centre.	-Engage consultants to undertake option appraisal, analysis of existing provision, consideration of service required, packaging of tender, detail specification, evaluation criteria etc - Invite expressions of interest -Bidders day -Shortlist -Invitation to tender -Award new tender	RDC	Consultant support.  NYS	Potential £60K for the procurement process - to be determined and include: -Funding of consultants to support bid process -Fund additional support of NYSD as critical friend -Fund new leisure contract once awarded	2013/14
Consider initiatives to increase	-As part of a new contract initiate programmes that	RDC	Consultant	Annual subsidy funding of	2014

<p>participation through Council owned facilities as part of new leisure Contract</p>	<p>compliment current programmes, plans and practices of NYS: <b>To consider:</b></p> <ul style="list-style-type: none"> <li>-Develop health referral schemes across the facilities</li> <li>-Support/develop multi activity sports clubs aimed at children with weight problems</li> </ul> <p>Review pricing policy to encourage return to exercise. Encourage sessions targeted at and specific to elderly ie swim and gym etc combined with a social aspect.</p> <ul style="list-style-type: none"> <li>-Development of taster sessions free or discounted give it a try sessions.</li> <li>-Greater flexibility of opening hrs and scheduling of activities.</li> <li>- Schedule activities for children at same time as parents or carers.</li> <li>- Reinstate early bird sessions.</li> <li>-consider targeted male activity to increase participation.</li> <li>-promotion of competitive events and challenges</li> <li>-Ensure continuous high quality facility management through Independent verification of overall performance through the national benchmarking service across all facilities.</li> <li>-Work with sports clubs that use the facilities to increase the quality and participation rates against an annual sports development plan.</li> <li>-Ensure an appropriate and comprehensive range of activities to be made available to the community to ensure an ethos of 'Sport for All' encompassing the young through to later life.</li> <li>-Monitor Performance, measures to include:             <ul style="list-style-type: none"> <li>&gt;&gt;&gt;Increase the number of new participants by % per annum against the baseline of users across all facilities</li> <li>&gt;&gt;&gt;Increase individual participation rates by % per annum against the baseline of existing users who are participating in activity at least 3 times 30 minutes per week across all facilities</li> </ul> </li> </ul>		<p>support.  NYS</p>	<p>contract to be determined</p>	
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	>>>Increase the usage across all facilities by % against the baseline in the first year of operation, and 2% per annum thereafter. >>>Achieve overall customer satisfaction rating of 85% in the first year of operation and thereafter each year a % increase and thereafter maintained.				
Encourage workplace activity within RDC – Staff Health and Well Being Group	Initiatives to be linked to RDC health and wellbeing agenda eg reduced sitting /increased standing, use of lifts etc, shower facilities promotion of lunchtime exercise at RDH , RDC leisure facilities or through local providers such as Malton school, CLL, local gyms, walking routes from work etc. Promote lunchtime activity packs for the benefit of staff as supplied to local businesses.	RDC	Malton school CLL	N/A	2013
Encourage bids from Parish councils and playing field associations to fund outdoor green gym equipment for use by adults and children	Promote though Parish liaison group	RDC	Parish councils Playing Field associations	New homes bonus Section 106 monies CIL	2013
Encourage development of outdoor boot camp type training for adults and children	Consider as initiative in new leisure contract Utilise RDC and – promote adventure play and encourage less risk adverse attitude.	RDC		Consider and cost as part of contract	2015
Set up activities link from RDC and NYS website to Tourism Association North Yorkshire to promote adventure type activities for residents and encourage use of Ryedale’s natural resources as an active playground ie walking, cycling, rock climbing, canoeing, horse riding etc	ICT to set up links and promote to residents	RDC	Tourism Association North Yorkshire	NA	2013
Ensure clubs are aware and promote events on Tourism association North Yorkshire ‘what’s on in Ryedale ‘ events calendar	Promote at club evening and mail shot through sports clubs data base.	RDC	Tourism Association North Yorkshire	NA	2013
Support schools regarding travel plans, walking to school, adventure play etc	Through NYS	NYS		N/A	2013

## Active Places & Spaces

ACTION	HOW DELIVERED	LEAD	PARTNERS	BUDGET	PRIORITY
Maintain and Invest in Ryedale pool over next 10-20 years to maintain quality of existing service provision	Facilities Management Investment on the basis of supporting existing swimming pool facility	RDC		205K capital Investment	2013-2023
Maintain and Invest in Derwent pool over next 10-12 years to improve quality of service provision	Facilities Management	RDC		470K capital Investment	2013-2023
Consider provision of new leisure facility replacing Derwent pool from 2023 onwards	Facilities Management options include: -Investment on existing site – limited site potential -Closure and new build in or close to geographical location of existing ie Norton/Malton + maintain existing Pickering site. -Closure and one pool only @ Pickering- reduced capacity. -One pool option , larger facility and pool capacity at one site ie expand Pickering or close and build new. Reduced capacity and geographical reach.	RDC		CIL RDC capital programme	2023
Investment into better signing for open spaces	Better signing for RDC open spaces eg, Orchard Fields, Castle Gardens etc	RDC		New homes bonus	2013
Support Village halls , play areas etc undertaking improvements to their facilities	Through reference to the LDF utilising; -Community Investment Fund -Community Investment Levy	RDC	Village hall associations etc	New Homes Bonus Section 106 monies CIL, CIF as appropriate	Ongoing
Support Voluntary clubs , play area providers undertaking improvement	Through reference to the LDF utilising; -Community Investment Fund	RDC	Voluntary Clubs	New Homes Bonus Section 106 monies	Ongoing

Ryedale Sport and Active Lives Strategy 2013-2023

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s to their facilities	-Community Investment Levy			CIL, CIF as appropriate	
Continue to maintain and invest in RDC owned facilities	Facilities Management	RDC		Maintain existing Budget provision	Ongoing
Consider lease arrangements at Northern Ryedale Leisure Centre	Consider as part of procurement process	RDC	NYCC Lady Lumley's School	Potential £60K for the procurement process - to be determined and include: -Funding of consultants to support bid process -Fund additional support of NYSD as critical friend -Fund new leisure contract once awarded	2013/14
Continue to support Helmsley pool and Malton School gym	Grants delivery mechanism	RDC		Maintain Existing Budget provision	Ongoing
Brambling Fields improvement of the A64 Junction to help reduce traffic around butchers corner, eliminate current Air Quality Management Area and encourage walking and cycling between Malton and Norton	Delivered in partnership by RDC , NYCC and Highways Agency	Highways Agency	RDC NYCC	Funded	Completed
Extend the cycle network in Ryedale, within and linking market towns , tourist attractions and public transport	Delivered in partnership with NYCC NB North Yorkshire Local Transport Plan 3- reference Tour de France legacy project	NYCC	NYCC	To be determined NYCC	2023
Improve access over County bridge /facilitate a footbridge/cycle bridge to Orchard fields	Delivered in partnership with NYCC NB North Yorkshire Local Transport Plan 3	NYCC	NYCC	To be determined N YCC	2023
Promotion of a road awareness campaign to slow down traffic and consider safety of cyclists and reduce young driver accident/fatality.	Delivered in partnership with NYCC NB North Yorkshire Local Transport Plan 3- reference Tour de France legacy project	NYCC	NYCC	To be determined NYCC	On going
Support development of Pickering to Malton cycle path – encouraging links to Dalby forest, Newbridge Woods etc and Helmsley to KMS cycle path.	Delivered in partnership with NYCC NB North Yorkshire Local Transport Plan and Sustrans	NYCC	NYCC	To be determined NYCC	On-going

Develop a policy of developer contributions to meet shortfalls in leisure provision through sect 106 monies and CIL	Development of CIL strategy	RDC		N/A	On-going
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